Capital Projects

Quarterly Status Report

2nd Quarter FY2016: October 1 - December 31, 2015

Prepared for the March 2, 2016 SamTrans Board Meeting

San Mateo County Transit District
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Some of the major projects completed include, but are not limited to the following:

- Replacement of 14 Paratransit Vans
- Replacement of 10 Paratransit Cutaway Vans
- South Base Generator Replacement Project
- Brewster Depot Improvements Project
- Replacement of 135 Fixed Route Buses
- North Base Emergency Generator Upgrades Project
- Transit Fleet Vehicle 2010 California Air Resource Board (CARB) Regulation Project
- Network Maintenance and Technology Refresh Project
- Revenue Collection System
- Implementation of Hastus ATP, Minbus & GEO Scheduling and Operation Modules
- South Base Bus Washer Project
- Replacement of ten 2005 El Dorado Cutaway Vehicles
- Fire Alarm System Upgrade
- Safety and Risk Management Office Remodel Project
- Technology Refresh Projects
- Comprehensive Operational Analysis Project
- Emergency Operation Center Relocation Project
- Replacement of 62 - 1998 Gillig Buses
- Replacement of 19 - 2007 Eldorado Cutaway Vans

Note: (1) The "Total Board Approved Budget by FY" reflects the annual budget approved by the SamTrans Board of Directors at the beginning of each fiscal year. This authorizes the amount that could be spent on projects. Unspent budget in a fiscal year will be carried forward to subsequent budget years.

(2) "Total Audited Expenditures by FY" reflects total cost expended in the fiscal year; funding source for the expenditures could be from prior fiscal years.

(3) Expenditures shown for FY2015 and FY2016 through December 31, 2015 have not been audited.
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The following projects represent a sub-set of the total Capital Program and have been selected for inclusion into the Quarterly Report due to project value, operational significance, and/or impact on customers.

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<th>SCOPE</th>
<th>BUDGET</th>
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<td>Q1 FY16</td>
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<td>(1) Revenue Replacement</td>
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<td>21317,8,9 - Replacement of 62 - 1998 Gillig Buses</td>
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<td>(2) Information Technology Projects:</td>
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<td>20815 - Business Optimization Program</td>
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<td>20816 - Business Continuity &amp; Disaster Recovery Plan Implementation Project</td>
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<td>(3) Facilities / Construction Projects:</td>
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<td>(4) Safety and Security Projects:</td>
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<td>21211 - Receptionist Area Security Improvement Project</td>
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<td>21310 - Central Office Access Control Improvements Project</td>
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<td>21411 - Install CCTV to enhance safety at Central Project</td>
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</tbody>
</table>

- **G** = Project On-Hold
- **△** = No Issues
- **R** = Notable Issues
- **=** Significant Issues

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**Note:** The symbols indicate the status of each project as of the publication date. Further details are provided in the Quarterly Report.
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### REVENUE VEHICLES REPLACEMENT PROJECTS:

<table>
<thead>
<tr>
<th>Project No.</th>
<th>Project Name</th>
<th>Scope / Issues / Key Activities</th>
<th>Approved Funding</th>
<th>Original Budget</th>
<th>Approved Changes</th>
<th>Current Budget</th>
<th>Expended + Accrual To Date</th>
<th>Estimate to Complete</th>
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<th>Variance at Completion</th>
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<th>Est. Physical % Complete</th>
<th>Current Baseline / Current Start</th>
<th>Current Baseline / Current Finish</th>
</tr>
</thead>
<tbody>
<tr>
<td>21317,8,9</td>
<td>Replacement of 62 - 1998 Gillig Buses</td>
<td>$35,631,381</td>
<td>$35,631,381</td>
<td>$1,931,366</td>
<td>$37,562,747</td>
<td>$33,200,468</td>
<td>$2,280,571</td>
<td>$35,481,039</td>
<td>$2,081,708</td>
<td>93.6%</td>
<td>98.2%</td>
<td>01/07/13</td>
<td>01/07/13A</td>
<td>05/01/16</td>
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<tr>
<td>21317</td>
<td>Replacement of 16-1998 29' Diesel Buses</td>
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<tr>
<td>21318</td>
<td>Replacement of 21-1998 40' Diesel Buses</td>
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<tr>
<td>21319</td>
<td>Replacement of 25-1998 40' Hybrid Buses</td>
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**Scope:**
1. To purchase (62) 1998 Gillig Phantom buses to replace those that have exceeded their useful life. The existing (62) 1998 sub-fleet buses have been in service for 14 years and will exceed 15 years of service by the time they are retired.
2. The new buses will meet the recommendations from the Samtrans Service Plan (SSP). The project also includes $900K for purchasing of major bus components, in accordance with FTA allowance for spare components.

**Issues:**
None.

**Key Activities**
- Continued review of purchase of tooling, spare components, and training.
- Continued review of purchase of tooling, spare components, and training.
- Purchase spare parts.

**Next Quarter:**
- Continued review of purchase of tooling, spare components, and training.
- Purchase spare parts.

**Note:** All buses have been delivered, accepted and are in service.

This will be the last quarterly report for the project.
The scope of this project is to re-engineer the District’s business processes, leveraging best practices and re-implementing the following PeopleSoft applications: (1) Human Capital Management (HCM), (2) Finance and Supply Chain Management (FSCM), and (3) Enterprise Performance Management (EPM). The project will drive adoption through effective organization change management and training of the District Staff to operate optimally in the new environment. The business areas affected are Finance and Accounting, Contracts and Procurement, Project Costing, Grants, Capital Finance, Planning and Budgeting, Human Resources, Payroll and Time reporting. Phase 1 was completed successfully.

Based on the deployment strategy, the District approved the all-in-one approach vs. the phased approach that was originally contracted. The Current Budget, Estimate at Completion and Schedule include Phases 1 (Plan and Prototype), 2a (Design and Build) and 2b (Test, Train & Deliver).

**Issues:**
1. Project schedule was extended by 13 months due to additional complexity of data conversion.
2. As a result of the time extension, the current EAC is forecasted to be $1.2 million more than the approved funding. Additional funding is needed to complete the project.

**Key Activities - This Quarter:**
1. Completed update of server equipment.
2. Completed September 2015 month end close process.
3. Completed outstanding training sessions for executives.
4. Completed changes required in the system to support new organization.
5. Conducted data cleanup activity in production environment.
6. Conducted data cleanup activity in production environment for first set of projects.
9. Managed production defects resolution and system performance.
10. Continued to monitor production defects and their timely resolution.
11. Continued data cleanup activities.

**Next Quarter:**
1. Finalize data cleanup.
2. Implement infrastructure upgrades on HR module.
3. Implement infrastructure upgrades on Finance module.
5. Complete billing for Wave 3 and Wave 4 projects.
6. Complete class field implementation and billing for Wave 3 and Wave 4 projects.
7. Continue to monitor system performance.
8. Continue to monitor production defects.
9. Complete project close out.

**Note:** None.
**Scope / Issues / Key Activities**

**Funding Original Budget**

**Changes Current Budget**

**Expended + Accrual To Date**

**Estimate to Complete**

**Estimate at Completion**

**Variance at Completion**

**% Expended of EAC**

**Est. Physical % Complete**

**Current Baseline / Current Start**

**Current Baseline / Current Finish**

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<th>Project No.</th>
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<tr>
<td>20816</td>
<td>Business Continuity &amp; Disaster Recovery Plan Implementation Project</td>
<td>Scope: The scope of this project is to move forward, implement and test the Disaster Recovery Plan procedures completed by Booz, Allen, Hamilton dated April 17, 2007. Issues: The delay in schedule is due to the following reasons: (1) A Request for Proposal (RFP) that was to be completed in January 2012 has been changed as the Peoplesoft (PS) System will be outsourced, and the PS System comprised of the majority of the DR Server replication plan in the RFP. (2) Delay in preparation of Data Center (Power, cooling, Server cabinets and data communication) for the Disaster Recovery (DR) equipment. Key Activities This Quarter: (1) Completed configuration and installation of Dell equipment and network equipment. (2) Procured additional network server and network equipment. Next Quarter: None. Note: This will be the last Quarterly report for this project.</td>
<td>$340,100</td>
<td>$340,100</td>
<td>$0</td>
<td>$340,100</td>
<td>$290,724</td>
<td>$49,376</td>
<td>$340,100</td>
<td>$0</td>
<td>85.5%</td>
<td>100.0%</td>
<td>07/01/08 / 07/01/08A</td>
</tr>
</tbody>
</table>
### Scope / Issues / Key Activities

**Scope:** The scope of the project is: (1) to expand the data and voice communications capacity (provide adequate bandwidth to support current and future operations); and (2) to replace aging and unsupported mission critical communications equipment (Radio and Automatic Vehicle Location) on the District bus fleet.

**Issues:** None.

**Key Activities**
- **This Quarter:** Continued project closeout.
- **Next Quarter:** None.

**Note:** This will be the last Quarterly report for this project.

### Approved Funding

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<td>21203</td>
<td>Radio Backbone Upgrade Project</td>
<td>$13,400,000</td>
<td>$10,700,000</td>
<td>$13,400,000</td>
<td>$11,606,800</td>
<td>$1,776,565</td>
<td>$13,383,365</td>
<td>$16,635</td>
<td>86.7%</td>
<td>100.0%</td>
<td>11/01/11 / 11/01/11A</td>
<td>09/30/15 / 09/30/15A</td>
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</table>
### Scope / Issues / Key Activities

#### Scope:
This project will upgrade and replace bus stop amenities and enhance bus stop site infrastructure resulting in a decrease in repair and amenity replacement costs and an increase in ridership by providing patrons safe, clean and attractive bus stop facilities. The scope includes procurement of new, upgraded, bus stop benches and trash cans. The improved models will be comprised of powder coated steel to withstand harsh weather conditions and vandalism. Both amenities will be bolted to a concrete surface for stability.

#### Issues:
(1) Delay in project schedule is due to delay in the preparation of the Specs for Contracts & Procurements.

#### Key Activities
**This Quarter:**
1. Finalized and submitted the bid specifications to Contracts & Procurement (C&P).
2. Continued review of solicitation package by C&P and Legal.
3. Completed solicitation package review.
4. Advertised Invitation for Bids (IFB).

**Next Quarter:**
1. Review and publish bidder questions.
2. Open bids and award the contract.

#### Scope:
This project will overhaul hydraulic lift cylinders and their control system located at North and South Base. The in-floor hydraulic lifts are used to raise and lower buses for inspection and maintenance of District revenue vehicles. They are the original lifts installed when the bases were built in 1985 and 1988, and have never been overhauled.

The purpose of this project is to overhaul the in-floor hydraulic lift systems by re-furbishing the hydraulic (lift) cylinders, replacing control valves, seals, and other worn parts of the system. In addition, locking components that secure the lift will be inspected and replaced as needed.

#### Issues:
Project team is waiting for the new schedule to complete the project.

#### Key Activities
**This Quarter:**
1. Continued with replacement of the lifts.

**Next Quarter:**
1. Continue with replacement of the lifts.
<table>
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<tr>
<td>21237</td>
<td>San Carlos Transit Center</td>
<td><strong>Scope:</strong> The San Carlos Transit Center Project will create a multi-modal transit center to serve the San Carlos Caltrain Station (the Transit Center) and to facilitate improved safety and connections between SamTrans fixed route bus service, Caltrain commuter rail, local shuttles and pedestrians and bicyclists. Construction of the Transit Center, which will be located South of the existing station parking lots, will enable the property underneath the existing lots to be developed with housing, retail and office commercial uses, and will support transit usage and increase pedestrian access at the station. Current scope includes: Planning, Engineering, Construction and Construction Management of the station parking lot, plus Administration and Project Oversight of the San Carlos Transit Center Project. <strong>Issues:</strong> (1) Approved Funding and Current Budget have been increased by $1,245,462 reflecting transfer of savings from (a) the Hybrid Bus Project ($215,000); (b) the Buses Project ($451,324); and Fare Collection ($579,138).</td>
<td>$4,984,000</td>
<td>$4,984,000</td>
<td>$0</td>
<td>$4,984,000</td>
<td>$911,990</td>
<td>$4,072,010</td>
<td>$4,984,000</td>
<td>$0</td>
<td>18.3%</td>
<td>25.0%</td>
<td>10/30/12 / 10/30/12A</td>
<td>11/30/16 / 11/30/16</td>
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**Key Activities**

This Quarter:
1. Advertised bid package.
2. Conducted pre bid meeting.
3. Issued Addenda.
4. Awarded the construction contract to Interstate Grading & Paving (IGP).
5. Held Pre-construction meeting with IGP.

Next Quarter:
1. Issue LNTP to the contractor (IGP).
2. Recieve Caltrans Encroachment Permit.
### SAFETY AND SECURITY PROJECTS:

**Project No.:** 21211  
**Project Name:** Receptionist Area Security Improvements Project

**Scope:** The scope of this project is to add security cameras and a bullet proof glass enclosure to the Central Office Receptionist area on the 2nd floor. The existing wall in front of the receptionist desk will be replaced by one having adequate structural capacity to hold the new bullet-proof glass and steel plates. Additional scope includes: (1) Relocation of the Regional Transit Card (RTC) photo ID machine from the west side of the elevators to the receptionist area; (2) Conduct a Crime Prevention Thru Environmental Design (CPTED) study; (3) Improve access around receptionist workspace; (4) Improve ergonomic of workspace; and (5) Improve HVAC, power, and computer network functions.

**Issues:**  
1) Project schedule was extended by three months in this quarter due to the longer than expected lead times for material and security equipment delivery.

**Key Activities:**  
- **This Quarter:** Continued construction at the Central Office including installation of desk and walls for new Receptionist Area.
- **Next Quarter:** Continued construction at the Central Office including installation of desk and walls for new Receptionist Area.

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<tr>
<td>21211</td>
<td>Receptionist Area Security Improvements Project</td>
<td>The scope of this project is to add security cameras and a bullet proof glass enclosure to the Central Office Receptionist area on the 2nd floor. The existing wall in front of the receptionist desk will be replaced by one having adequate structural capacity to hold the new bullet-proof glass and steel plates. Additional scope includes: (1) Relocation of the Regional Transit Card (RTC) photo ID machine from the west side of the elevators to the receptionist area; (2) Conduct a Crime Prevention Thru Environmental Design (CPTED) study; (3) Improve access around receptionist workspace; (4) Improve ergonomic of workspace; and (5) Improve HVAC, power, and computer network functions.</td>
<td>$1,115,000</td>
<td>$300,000</td>
<td>$815,000</td>
<td>$1,115,000</td>
<td>$724,545</td>
<td>$390,455</td>
<td>$1,115,000</td>
<td>$0</td>
<td>65.0%</td>
<td>75.5%</td>
<td>7/01/12A / 7/01/12A 09/30/15 / 03/31/16</td>
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### SAFETY AND SECURITY PROJECTS (Continued):

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| 21310       | Central office Access Control Improvements Project | **Scope:** To improve security of the District properties at the Central Office and the North and South bus bases. Access control at the District Central Office in San Carlos is currently limited to the presence of Security Guards in the first floor lobby and approximately 20 proximity card controlled door locks (at various locations in this five level building). The proposed improvements will increase the number of card controlled doors (roughly double the current number), upgrade the lobby area access control features (with new walls and doors), and improve the overall security of the building. The project also includes conversion of the keyed locks system at the two District bus bases to electronic/card access control.  

**Issues:**  
1. Project schedule was extended by three months in this quarter due to the longer than expected lead times for material and security equipment delivery.  

**Key Activities**  
**This Quarter:**  
1. Continued the construction phase, with work at the Central Office and the two bus bases.  

**Next Quarter:**  
1. Continue the construction phase, including completion of walls and desk at the Receptionist Area and initial construction of glass walls around the lobby elevators. | $1,125,000 | $850,000 | $275,000 | $1,125,000 | $831,233 | $293,767 | $1,125,000 | $0 | 73.9% | 74.0% | 07/01/12 / 07/01/12A | 09/30/15 / 03/31/16 |
### Scope / Issues / Key Activities

**Scope:** This project would add Closed Circuit Television (CCTV) cameras and support equipment (recorders, wiring, etc.) to the Central Office in San Carlos. This location will need approximately 20 cameras added (which will be determined during the design process).

The project will include a security consultant evaluation of the selected District locations in order to identify the optimal camera coverage, with the intent of maximizing the security benefit of each new camera.

**Issues:**

1. At the January 30th, 2015 CPSR meeting, it was agreed that the project scope would be reduced by installing cameras at the Central Office only (not at the bus bases). The reduction in scope is based on the consultant's cost estimate (delivered with the 65% plans and specs) which indicated that the current project budget is not sufficient to perform the work at the bus bases.

2. Project schedule extended by 7 months in July 2015 due to delay in design process.

**Key Activities**

- This Quarter:
  1. Continued bid period activities.

- Next Quarter:
  1. Continue bid period activities, with the goal of Board approval of the construction contract in March, 2016.

### Table

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<td>21411</td>
<td>Install CCTV to enhance safety at Central</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
<td>$0</td>
<td>$1,000,000</td>
<td>$303,448</td>
<td>$696,552</td>
<td>$1,000,000</td>
<td>$0</td>
<td>30.3%</td>
<td>44.0%</td>
<td>07/01/13 / 01/06/14A</td>
<td>03/31/16 / 10/31/16</td>
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</table>

### Total SamTrans - Major Capital Projects

- $80,411,177
- $66,183,475
- $16,159,068
- $82,342,543
- $69,098,703
- $12,362,224
- $81,460,927
- $881,616
- 84.8%
- 89.5%
San Mateo County Transit District
Disadvantaged Business Enterprise (DBE) Status Report

As of: Q1 Federal Fiscal Year (FFY) 2016
(From October 1, 2015 to December 31, 2015)

The following is a summary of SamTrans DBE Status:

<table>
<thead>
<tr>
<th>Status</th>
<th>Federated Projects Q1 FFY16</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount of Contracts Awarded</td>
<td>$3,626,430</td>
</tr>
<tr>
<td>Amount of Contracts Awarded to DBEs</td>
<td>$486,000</td>
</tr>
<tr>
<td>Overall Annual Goal in %</td>
<td>1.0%</td>
</tr>
<tr>
<td>% DBE Attainment</td>
<td>13.4%</td>
</tr>
<tr>
<td>% Over/(Under) Goal</td>
<td>12.4%</td>
</tr>
</tbody>
</table>

*No Federalized Capital Projects were awarded during this period*
**Definition of Terms**

**Approved Changes** - Changes to the original budget and/or transfers of budget from one segment code to another that have been approved by management and/or by the SamTrans Board of Directors.

**Approved Funding** - The amount of funding that has been approved by the SMCTD Board for the execution of the project.

**Current Budget** - The current budget reflects the original budget plus approved changes or internal budget transfers which has been approved by the program manager and/or the project manager.

**Expended % of EAC** - This is the % of Money Spent (Not Physical Progress) as compare to the EAC.

**Estimate at Completion (EAC)** - The forecasted final cost of the project.

**Estimate to Complete** - Forecast of the cost to complete the remaining work, including anticipated and pending changes.

**Estimated Physical % Complete** - An estimation of the physical work completed as compared to the budgeted work expressed in %.

**Expended + Accrual to Date** - The cumulative project costs that have been recorded through the current reporting period in PeopleSoft + accrual cost of the work performed that has not been recorded in PeopleSoft.

**Issues** - Exceptions / concerns as identified for information or further actions.

**Key Activities** - Identifies key activities being undertaken for the project for the current month and identifies the work anticipated for the next month.

**Original Budget** - Budget as originally approved by senior management for execution of the approved scope of work.

**Original Start / Current Start** - The original planned start date and the current or actual start date of the project.

**Original Finish / Current Finish** - The original planned completion date and the current forecasted completion date of the project.
**Scope** - A concise description of the work elements to be performed and delivered by the project.

**Variance at Completion (VAC)** - Difference between the Current Budget and the Estimate at Completion. A positive value reflects potential underrun, whereas a negative amount indicates possible overrun.
## Performance Status (Traffic Light) Criteria

<table>
<thead>
<tr>
<th>SECTIONS</th>
<th>On Target (GREEN)</th>
<th>Moderate Risk (YELLOW)</th>
<th>High Risk (RED)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1. SCOPE</strong></td>
<td>(a) Scope is consistent with Budget or Funding.</td>
<td>(a) Scope is NOT consistent with Budget or Funding.</td>
<td>(a) Significant scope changes / significant deviations from the original plan.</td>
</tr>
<tr>
<td></td>
<td>(b) Scope is consistent with other projects.</td>
<td>(b) Scope appears to be in conflict with another project.</td>
<td>(b) Current Budget forecast exceeds current approved budget by more than 10%.</td>
</tr>
<tr>
<td></td>
<td>(c) Scope change has been mitigated.</td>
<td>(c) Scope changes have been proposed.</td>
<td></td>
</tr>
<tr>
<td><strong>2. BUDGET</strong></td>
<td>(a) Estimate at Completion forecast is within plus /minus 5% of the Current Approved Budget.</td>
<td>(a) Estimate at Completion forecast exceeds Current Approved Budget between 5% to 10%.</td>
<td>(a) Estimate at Completion forecast exceeds Current Approved Budget by more than 10%.</td>
</tr>
<tr>
<td></td>
<td>(b) Project milestones / critical path are within plus/minus two months of the current baseline schedule.</td>
<td>(b) Project milestones / critical path show slippage. Project is more than two to six months behind the current baseline schedule.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(b) Physical progress during the report period is consistent with incurred expenditures.</td>
<td>(b) No physical progress during the report period, but expenditures have been incurred.</td>
<td>(b) Forecast project completion date is later than the current baseline scheduled completion date by more than six months.</td>
</tr>
<tr>
<td></td>
<td>(c) Schedule has been defined.</td>
<td>(c) Detailed baseline schedule NOT finalized.</td>
<td>(c) Schedule NOT defined for two consecutive months.</td>
</tr>
<tr>
<td><strong>3. SCHEDULE</strong></td>
<td>(a) Expenditure is consistent with Available Funding.</td>
<td>(a) Expenditure reaches 80% of Available Funding, where remaining funding is NOT yet available.</td>
<td>(a) Expenditure reaches 90% of Available Funding, where remaining funding is NOT yet available.</td>
</tr>
<tr>
<td></td>
<td>(b) All funding has been secured or available for scheduled work.</td>
<td>(b) NOT all funding is secured or available for scheduled work.</td>
<td>(b) No funding is secured or available for scheduled work.</td>
</tr>
</tbody>
</table>

Note: Schedule variance for (a) Purchase of maintenance equipment; (b) Purchase of major bus components; (c) Maintenance of facilities; and (d) Upgrading of computer systems will not be monitored, as schedules for these types of projects are only a reflection of the year that funding has been allocated.