Capital Projects

Quarterly Status Report

4th Quarter FY2017: April 01 – June 30, 2017

Prepared for the September 06, 2017 SamTrans Board Meeting

San Mateo County Transit District
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### Programs

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<tr>
<th>Programs</th>
<th>FY2012</th>
<th>FY2013</th>
<th>FY2014</th>
<th>FY2015</th>
<th>FY2016</th>
<th>FY2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Revenue Vehicles Replacement</td>
<td>$1,000</td>
<td>$31,363</td>
<td>$2,092</td>
<td>$48,193</td>
<td>$35,312</td>
<td>$7,725</td>
</tr>
<tr>
<td>2. Revenue Vehicle Support</td>
<td>$1,117</td>
<td>$949</td>
<td>$1,431</td>
<td>$1,883</td>
<td>$1,421</td>
<td>$1,451</td>
</tr>
<tr>
<td>3. Information Technology</td>
<td>$13,815</td>
<td>$5,010</td>
<td>$5,659</td>
<td>$1,938</td>
<td>$5,775</td>
<td>$2,627</td>
</tr>
<tr>
<td>4. Development</td>
<td>$1,424</td>
<td>$1,165</td>
<td>$786</td>
<td>$894</td>
<td>$2,350</td>
<td>$1,942</td>
</tr>
<tr>
<td>5. Facilities/Construction</td>
<td>$1,901</td>
<td>$445</td>
<td>$297</td>
<td>$804</td>
<td>$1,190</td>
<td>$2,835</td>
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<tr>
<td>6. Safety and Security</td>
<td>$0</td>
<td>$1,990</td>
<td>$1,000</td>
<td>$1,370</td>
<td>$1,830</td>
<td>$1,451</td>
</tr>
<tr>
<td>7. Contingency</td>
<td>$250</td>
<td>$250</td>
<td>$250</td>
<td>$250</td>
<td>$250</td>
<td>$250</td>
</tr>
<tr>
<td><strong>Total Board Approved Budget by FY (1)</strong></td>
<td>$19,507</td>
<td>$41,172</td>
<td>$11,515</td>
<td>$55,332</td>
<td>$48,128</td>
<td>$18,281</td>
</tr>
</tbody>
</table>

| Total Audited Expenditures by FY (2) | $11,049 | $10,461 | $33,281 | $33,361 | $12,778 | (3) |

Some of the major projects completed or in progress include, but are not limited to the following:

- Business Optimization Program
- Central Security Office Upgrade Project
- Comprehensive Operational Analysis Project
- Emergency Operation Center Relocation Project
- Fire Alarm System Upgrade
- Implementation of Hastus ATP, Minbus & GEO Scheduling and Operation Modules
- Network Maintenance and Technology Refresh Project
- Phone System Replacement Project
- Radio Backbone Upgrade Project
- Receptionist Area Security Improvements Project
- Receptionist Area Security
- Replacement of 10 Paratransit Cutaway Vans
- Replacement of 135 1993 Gillig Buses
- Replacement of 14 Paratransit Vans
- Replacement of 19 - 2007 Eldorado Cutaway Vans
- Replacement of 62 - 1998 Gillig Buses
- Revenue Collection System
- Safety-Risk Mngt Office Remodel Project
- San Carlos Transit Center Project
- South Base Bus Washer Project
- South Base Generator Replacement Project
- Technology Refresh Projects
- Transit Fleet Vehicle 2010 California Air Resource Board (CARB) Regulation Project

Note: (1) The "Total Board Approved Budget by FY" reflects the annual budget approved by the SamTrans Board of Directors for each fiscal year. This authorizes the amount that can be spent on projects. Unspent budget in a fiscal year may be carried forward to subsequent budget years.

(2) "Total Audited Expenditures by FY" reflects total cost expended in the fiscal year; funding source for the expenditures could be from prior fiscal years.

(3) Expenditures shown for FY2017 have not been audited.
The following projects represent a sub-set of the total Capital Program and have been selected for inclusion into the Quarterly Report due to project value, operational significance, and/or impact on customers.

<table>
<thead>
<tr>
<th>Q1 FY17</th>
<th>Q4 FY17</th>
<th>Q1 FY17</th>
<th>Q4 FY17</th>
<th>Q1 FY17</th>
<th>Q4 FY17</th>
<th>Q1 FY17</th>
<th>Q4 FY17</th>
</tr>
</thead>
<tbody>
<tr>
<td>SCOPE</td>
<td>BUDGET</td>
<td>SCHEDULE</td>
<td>FUNDING</td>
<td>Page</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Vehicle Replacement Projects:**

- 021500 - Replacement of 60 - 2003 Gillig Buses Project
- 021501 - Replacement of 55 - 2002 NABI Buses Project
- 100013 - Non-Revenue Service Support Vehicles Project

**Information Technology Projects:**

- 021505 - Replace & Upgrade Servers & Out of Warranty Equipment Project

**Facilities / Construction Projects:**

- 021111 - Bus Stop Improvement Project
- 021237 - San Carlos Transit Center Project
- 100018 - Lighting Upgrade at North Base and South Base Project

Legend:

- = Project On-Hold
- = No Issues
- = Notable Issues
R = Significant Issues
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### VEHICLE REPLACEMENT PROJECTS:

#### 021500 Replacement of 50-2003 Gillig Buses Project

**Scope:** Procure (50) replacement buses for the 2003 Gillig Low-floor buses that have reached the end of their useful life. The new buses will meet the recommendations for vehicle type to complement the Samtrans Strategic Plan (SSP). The project will also purchase major bus components, in accordance with FTA allowable allowance for spare components.

**Issues:** None.

**Key Activities**
- **This Quarter:**
  1. Received 34 buses this quarter.
  2. Began preparing applications for Exempt plates.
  3. Began acceptance testing, inspections, and repairs.

- **Next Quarter:**
  1. Continue receiving buses from Gillig.
  2. Continue preparing applications for Exempt plates.
  3. Continue acceptance testing, inspections, and repairs.
  4. Begin putting buses in service.

**Note:** This report shows procurement of 50 buses instead of 60 as previously reported. Remaining 10 buses are electric and will be procured under a different project.

<table>
<thead>
<tr>
<th>Project No.</th>
<th>Project Name</th>
<th>Original Budget</th>
<th>Approved Changes</th>
<th>Current Budget</th>
<th>Expended + Accrual To Date</th>
<th>Estimate to Complete</th>
<th>Estimate at Completion</th>
<th>Variance at Completion</th>
<th>% Expended of EAC</th>
<th>Ext. Physical % Complete</th>
<th>Current Baseline / Current Finish</th>
</tr>
</thead>
<tbody>
<tr>
<td>021500</td>
<td>Replacement of 50-2003 Gillig Buses Project</td>
<td>$32,823,000</td>
<td>$0</td>
<td>$32,823,000</td>
<td>$18,221,512</td>
<td>$14,601,488</td>
<td>$32,823,000</td>
<td>$0</td>
<td>55.51%</td>
<td>69.0%</td>
<td>01/01/16 / 01/01/16A</td>
</tr>
</tbody>
</table>

#### 021501 Replacement of 55-2002 NABI Buses Project

**Scope:** Procure (55) replacement buses for the 2002 NABI articulated buses that have reached the end of their useful life. The new buses will meet the recommendations for vehicle type to complement the Samtrans Strategic Plan (SSP). The project will also purchase major bus components, in accordance with FTA allowable allowance for spare components.

**Issues:** None.

**Key Activities**
- **This Quarter:**
  1. Request for Proposal (RFP) is under final review.

- **Next Quarter:**
  1. Complete final review of the RFP.
  2. Publish and advertise solicitation.

**Note:** This report shows procurement of 55 buses instead of 60 as previously reported. Remaining 10 buses are electric and will be procured under a different project.

<table>
<thead>
<tr>
<th>Project No.</th>
<th>Project Name</th>
<th>Original Budget</th>
<th>Approved Changes</th>
<th>Current Budget</th>
<th>Expended + Accrual To Date</th>
<th>Estimate to Complete</th>
<th>Estimate at Completion</th>
<th>Variance at Completion</th>
<th>% Expended of EAC</th>
<th>Ext. Physical % Complete</th>
<th>Current Baseline / Current Finish</th>
</tr>
</thead>
<tbody>
<tr>
<td>021501</td>
<td>Replacement of 55-2002 NABI Buses Project</td>
<td>$48,972,000</td>
<td>$0</td>
<td>$48,972,000</td>
<td>$34,967</td>
<td>$48,937,033</td>
<td>$48,972,000</td>
<td>$0</td>
<td>0.07%</td>
<td>9.0%</td>
<td>02/04/17 / 02/04/17A</td>
</tr>
</tbody>
</table>
**SamTrans - Major Capital Project - Quarterly Report - Q4 FY2017 Apr 01, 2017 to Jun 30, 2017**

### Non-Revenue Service Support Vehicles Project

**Project No.:** 100013  
**Project Name:** Non-Revenue Service Support Vehicles Project  
**Scope:** This project to replace (7) non-revenue shop, facilities, and flatbed trucks that support the Bus Maintenance, Facilities, and Field Services. The project is replacing (2) 2008 shop/trucks, (4) 2008 facility trucks and (1) 2006 flatbed truck that have reached the end of their life cycle.  
**Issues:** None.  
**Key Activities**  
**This Quarter:**  
1. Placed order for trucks (cab and chassis only).  
2. Waited for trucks to be delivered.  
**Next Quarter:**  
1. Continue waiting for trucks to be delivered.  
2. Begin preparing specifications for RFP (buildouts).  

<table>
<thead>
<tr>
<th>Approved Funding</th>
<th>Original Budget</th>
<th>Approved Changes</th>
<th>Current Budget</th>
<th>Expended + Accrual To Date</th>
<th>Estimate to Complete</th>
<th>Estimate at Completion</th>
<th>Variance at Completion</th>
<th>% Expended of EAC</th>
<th>Est. Physical % Complete</th>
<th>Current Baseline / Current Start</th>
<th>Current Baseline / Current Finish</th>
</tr>
</thead>
<tbody>
<tr>
<td>$428,111</td>
<td>$428,111</td>
<td>$0</td>
<td>$428,111</td>
<td>$3,150</td>
<td>$424,961</td>
<td>$428,111</td>
<td>$0</td>
<td>0.74%</td>
<td>0.7%</td>
<td>07/01/15 / 01/01/17A</td>
<td>12/31/17</td>
</tr>
</tbody>
</table>

### Replace & Upgrade Servers & Out of Warranty Equipment Project

**Project No.:** 021505  
**Project Name:** Replace & Upgrade Servers & Out of Warranty Equipment Project  
**Scope:** This project will replace District's servers and data storage, copiers/printers, routers and switches, AC, UPS, and other appliances that are at the end of their expected service life and are to be out of warranty. The project will procure new equipment to replace old and out of warranty equipment in Central’s Data Center, North Base, and South Base as well as professional services for setup and configuration.  
**Issues:** None.  
**Key Activities**  
**This Quarter:**  
1. Procured additional servers, network routers and switches to replace the out of warranty equipment.  
**Next Quarter:**  
1. Procure additional servers, network routers and switches to replace the out of warranty equipment.  

<table>
<thead>
<tr>
<th>Approved Funding</th>
<th>Original Budget</th>
<th>Approved Changes</th>
<th>Current Budget</th>
<th>Expended + Accrual To Date</th>
<th>Estimate to Complete</th>
<th>Estimate at Completion</th>
<th>Variance at Completion</th>
<th>% Expended of EAC</th>
<th>Est. Physical % Complete</th>
<th>Current Baseline / Current Start</th>
<th>Current Baseline / Current Finish</th>
</tr>
</thead>
<tbody>
<tr>
<td>$4,579,000</td>
<td>$995,000</td>
<td>$3,584,000</td>
<td>$4,579,000</td>
<td>$1,814,449</td>
<td>$2,764,551</td>
<td>$4,579,000</td>
<td>$0</td>
<td>39.6%</td>
<td>70.0%</td>
<td>07/01/14 / 07/01/14A</td>
<td>12/31/18</td>
</tr>
</tbody>
</table>
### Scope / Issues / Key Activities

**Scope:** This project will upgrade and replace bus stop amenities and enhance bus stop site infrastructure resulting in a decrease in repair and amenity replacement costs and an increase in ridership by providing patrons safe, clean and attractive bus stop facilities. The scope includes procurement of new, upgraded, bus stop benches and trash cans. The improved models will be comprised of powder coated steel to withstand harsh weather conditions and vandalism. Both amenities will be bolted to a concrete surface for stability.

**Issues:**
1. Delay in project schedule is due to delay in the preparation of specs for Contracts & Procurement (C&P).

**Key Activities**

**This Quarter:**
1. Developing new specs.

**Next Quarter:**
1. Request for Proposal (RFP) for new specs will be delivered to C&P.
2. Advertise for RFPs.
### San Carlos Transit Center Project

**Scope:** The San Carlos Transit Center Project will create a multi-modal transit center to serve the San Carlos Caltrain Station (the Transit Center) and to facilitate improved safety and connections between SamTrans fixed route bus service, Caltrain commuter rail, local shuttles and pedestrians and bicyclists.

Construction of the Transit Center, which will be located South of the existing station parking lots, will enable the property underneath the existing lots to be developed with housing, retail and office commercial uses, and will support transit usage and increase pedestrian access at the station.

Current scope includes: Planning, Engineering, Construction and Construction Management of the station parking lot, plus Administration and Project Oversight of the San Carlos Transit Center Project.

**Issues:**
1. Need Caltrans permit to complete Cherry street improvements.
2. Project schedule impacted due to delay in the Caltrans permit.

**Key Activities**

**This Quarter:**
1. Continued utility relocation and installations.
2. Completed construction of retaining wall at bus turn around area.
3. Completed construction of bus pad at El Camino Real.
4. Completed fine grading for curb/gutter.
5. Began procuring traffic signal poles.
6. Began paving and concrete curb/gutter at south parking lot.

**Next Quarter:**
1. Continue utility relocation and installations.
2. Continue construction activities at the site.
3. Construct Retaining wall at bus turn around area.
4. Construct bus pad at El Camino Real.
5. Complete paving of lot.
### Project Name: Lighting Upgrade at North Base and South Base Project

- **Scope**: Replace lighting fixtures in favor of more energy efficient and environmentally friendlier LED lights. This lighting upgrade intends to cover all SamTrans' facilities e.g. North Base, and South Base.
- **Issues**: None.
- **Key Activities**:
  - **This Month**:
    1. Continued production of lighting fixtures.
    2. Design/installation plans and technical spec's were reviewed at 60% completion.
  - **Next Six Weeks**:
    1. Discuss revisions.
    2. Continue production of lighting fixtures.
    3. Review plans/spec's and cost estimates at 90%.

### Financials

<table>
<thead>
<tr>
<th>Approved Funding</th>
<th>Original Budget</th>
<th>Changes</th>
<th>Current Budget</th>
<th>Expended + Accrual To Date</th>
<th>Estimate to Complete</th>
<th>Estimate at Completion</th>
<th>Variance at Completion</th>
<th>% Expended of EAC</th>
<th>Est. Physical % Complete</th>
<th>Current Baseline / Current Start</th>
<th>Current Baseline / Current Finish</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,428,000</td>
<td>$1,428,000</td>
<td>$0</td>
<td>$1,428,000</td>
<td>$4,136</td>
<td>$1,423,864</td>
<td>$1,428,000</td>
<td>$0</td>
<td>0.3%</td>
<td>0.3%</td>
<td>07/01/15 / 01/01/17A</td>
<td>12/31/17</td>
</tr>
</tbody>
</table>

### Total SamTrans - Major Capital Projects

- **Total**: $94,706,120
- **Original Budget**: $89,876,658
- **Changes**: $4,829,462
- **Current Budget**: $94,706,120
- **Expended + Accrual To Date**: $24,549,177
- **Estimate to Complete**: $70,156,943
- **Estimate at Completion**: $94,706,120
- **Variance at Completion**: $0
- **% Expended of EAC**: 25.9%
- **Est. Physical % Complete**: 36.9%
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The following is a summary of SamTrans DBE Status:

- Amount of Contracts Awarded: $813,841
- Amount of Contracts Awarded to DBEs*: $0
- Overall Annual Goal in %: 0.0%
- % DBE Attainment: 0.0%
- % Over/(Under) Goal: 0.0%

**Federalized Projects**

**FFY2017**

**SamTrans - Disadvantage Business Enterprise (DBE) Status**

3rd Quarter - Federal Fiscal Year 2017

DBE Goals & Achievements in $ and %
Definition of Terms

**Approved Changes** - Changes to the original budget and/or transfers of budget from one segment code to another that have been approved by management and/or by the SamTrans Board of Directors.

**Approved Funding** - The amount of funding that has been approved by the SMCTD Board for the execution of the project.

**Current Budget** - The current budget reflects the original budget plus approved changes or internal budget transfers which has been approved by the program manager and/or the project manager.

**Expended % of EAC** - This is the % of Money Spent (Not Physical Progress) as compare to the EAC.

**Estimate at Completion (EAC)** - The forecasted final cost of the project.

**Estimate to Complete** - Forecast of the cost to complete the remaining work, including anticipated and pending changes.

**Estimated Physical % Complete** - An estimation of the physical work completed as compared to the budgeted work expressed in %.

**Expended + Accrual to Date** - The cumulative project costs that have been recorded through the current reporting period in PeopleSoft + accrual cost of the work performed that has not been recorded in PeopleSoft.

**Issues** - Exceptions / concerns as identified for information or further actions.

**Key Activities** - Identifies key activities being undertaken for the project for the current month and identifies the work anticipated for the next month.

**Original Budget** - Budget as originally approved by senior management for execution of the approved scope of work.

**Original Start / Current Start** - The original planned start date and the current or actual start date of the project.

**Original Finish / Current Finish** - The original planned completion date and the current forecasted completion date of the project.
**Scope** - A concise description of the work elements to be performed and delivered by the project.

**Variance at Completion (VAC)** - Difference between the Current Budget and the Estimate at Completion. A positive value reflects potential underrun, whereas a negative amount indicates possible overun.
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### Performance Status (Traffic Light) Criteria

<table>
<thead>
<tr>
<th>SECTIONS</th>
<th>On Target (GREEN)</th>
<th>Moderate Risk (YELLOW)</th>
<th>High Risk (RED)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1. SCOPE</strong></td>
<td>(a) Scope is consistent with Budget or Funding.</td>
<td>(a) Scope is NOT consistent with Budget or Funding.</td>
<td>(a) Significant scope changes / significant deviations from the original plan.</td>
</tr>
<tr>
<td></td>
<td>(b) Scope is consistent with other projects.</td>
<td>(b) Scope appears to be in conflict with another project.</td>
<td>(b) Current Budget forecast exceeds current approved budget by more than 10%.</td>
</tr>
<tr>
<td></td>
<td>(c) Scope change has been mitigated.</td>
<td>(c) Scope changes have been proposed.</td>
<td></td>
</tr>
<tr>
<td><strong>2. BUDGET</strong></td>
<td>(a) Estimate at Completion forecast is within plus/minus 5% of the Current Approved Budget.</td>
<td>(a) Estimate at Completion forecast exceeds Current Approved Budget between 5% to 10%.</td>
<td>(a) Estimate at Completion forecast exceeds Current Approved Budget by more than 10%.</td>
</tr>
<tr>
<td></td>
<td>(a) Project milestones / critical path are within plus/minus four months of the current baseline schedule.</td>
<td>(a) Project milestones / critical path show slippage. Project is more than four to six months behind the current baseline schedule.</td>
<td>(a) Forecast project completion date is later than the current baseline scheduled completion date by more than six months.</td>
</tr>
<tr>
<td></td>
<td>(b) Physical progress during the report period is consistent with incurred expenditures.</td>
<td>(b) No physical progress during the report period, but expenditures have been incurred.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(c) Schedule has been defined.</td>
<td>(c) Detailed baseline schedule NOT finalized.</td>
<td></td>
</tr>
<tr>
<td><strong>3. SCHEDULE</strong></td>
<td>(a) Expenditure is consistent with Available Funding.</td>
<td>(a) Expenditure reaches 80% of Available Funding, where remaining funding is NOT yet available.</td>
<td>(a) Expenditure reaches 90% of Available Funding, where remaining funding is NOT yet available.</td>
</tr>
<tr>
<td></td>
<td>(b) All funding has been secured or available for scheduled work.</td>
<td>(b) NOT all funding is secured or available for scheduled work.</td>
<td>(b) No funding is secured or available for scheduled work.</td>
</tr>
</tbody>
</table>

Note: Schedule variance for (a) Purchase of maintenance equipment; (b) Purchase of major bus components; (c) Maintenance of facilities; and (d) Upgrading of computer systems will not be monitored, as schedules for these types of projects are only a reflection of the year that funding has been allocated.