

## **Background**

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- Special Session Board meeting Sept 2011
- Public outreach late fall/winter 2011
- Ongoing Board Advisory Committee meetings
- Developed a preliminary Draft Plan

#### **Features of Draft Plan**

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- Improve services along El Camino Real
- Enhanced Bus Network in core markets
- Streamline services
- Modify or discontinue some services
- Modify San Francisco services
- Opportunity for alternative service options
- Ongoing Monitoring

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### **Testing the Draft Plan**

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- Does it satisfy the Guiding Principles?
- Does it provide a sustainable platform for growth?
- Can it be delivered within our current resources and current financial context?

# **Guiding Principles**

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- + Service
- + Customer Focus
- + Service Markets
- ? Financial Stability
- + Coordinated Planning

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### **Platform for Growth**

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- Does it establish a pathway for future investment?
- Over time can we achieve a broader vision to:
  - Build ridership and increase revenue
  - Introduce Bus Rapid Transit and new ways of delivering service
  - Expand service
  - Establish a framework for continuous expansion and improvement (consistent with MTC Transit Sustainability Project)

# **Use of Financial Resources**

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- Project considerations:
  - The District's financial constraints/challenges
  - Balance between investing in service against the cost of meeting our regulatory obligations and our commitment to the broader transit needs of the community
- How do we resolve these tensions?

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## **Living with Uncertainty**

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#### **Options:**

- Cost Increases
- Cost Neutral
- Cost Savings

## **Proposed Approach**

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#### Cost neutral as first step:

- Meets the spirit of the Guiding Principles
- Provides platform for growth
- Delivers within current resources

#### **Contingency Plan**

 Parallel exercise to plan for an uncertain future

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## **Outcomes**

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- Creates a more efficient system while still providing opportunities for investment
- Provides a platform for growth towards a long-term sustainable future
- Recognizes the reality of the structural deficit
- Positions the District to be more nimble in responding to changing circumstances