















Preliminary FY2017 Operating Budget (in millions)	samTrans
Total Revenues	\$172.4
Total Expenses	(145.1)
Sales Tax Allocation – Capital	<u>(6.1)</u>
Operating Surplus	21.2
<b>Debt Service Requirement</b>	(21.6)
<b>Total Uses of Reserves</b>	(\$0.4)
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Fund Reserves	samīrans
PROJECTED UNRESTRICTED FUND BALA	ANCE
Beginning Fund Balance	103,857,000 98,819,696
Operating Surplus/(Deficit)	28,636,741 27,372,513
Use of funds for Debt Service	(21,674,045) (21,676,445)
Use of funds for Capital	(12,000,000) (12,000,000)
Ending Unrestricted Fund Balance	98,819,696 92,515,764
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## Focus Areas: • Expand Mobility Options • Become a More Effective Organization • Strengthen Fiscal Health 2015 Board Retreat Refinement • Private Sector Engagement • "Ease of Use" Improvements • Workforce Housing

## Increase Ridership by 15% and Revenue by 20% • Youth & Senior focused services and marketing efforts • Explore Express Bus/Dumbarton Corridor services • TNC Partnerships • "Ease of Use" Improvements • Mobile application with Real Time info • Electronic Payment options • Social Media/Customer Service Integration • SamTrans Customer Experience Task Force

## **Strategic Plan Focus**

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## **Become a More Effective Organization**

- Employee Survey/Internal Communications Plan
- Explore Workforce Housing Opportunities
- Compensation Study
- Updated Focus on:
  - Employee/Knowledge Retention
  - Workforce Development
- Revised Financial Policies, Procedures, Performance Indicators

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